

## PLYMOUTH CITY COUNCIL

**Subject:** Capital & Revenue Monitoring Report 2018/19: Quarter 3  
**Committee:** Cabinet  
**Date:** 12 February 2019  
**Cabinet Member:** Councillor Lowry  
**CMT Member:** Andrew Hardingham – Service Director for Finance  
**Author:** Paul Looby – Head of Financial Planning and Reporting  
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**Ref:**  
**Key Decision:** No  
**Part:** I

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### **Purpose of the report:**

This report outlines the finance monitoring position of the Council as at the end of December 2018.

The primary purpose of this report is to detail how the Council is delivering against its financial measures using its capital and revenue resources, to approve relevant budget variations and virements, and report new schemes approved in the capital programme.

As shown in Table I below, the estimated revenue overspend is £1.323m. The overall forecast net spend equates to £186.878m against a budget of £185.555m, which is a variance of less than 0.72%. This needs to be read within the context of needing to deliver in excess of £11.000m of savings in 2018/19 on the back of balancing the 2017/18 revenue budget where £18.000m of net revenue reductions were successfully delivered.

Additional management solutions and escalated action to deliver further savings from the council's savings and efficiency programme will be brought to the table over the coming months in order to address the in year forecasted overspend.

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**Table 1: End of year revenue forecast**

	<b>Budget £m</b>	<b>Forecast Outturn £m</b>	<b>Variance £m</b>
<b>Total General Fund Budget</b>	<b>185.555</b>	<b>186.878</b>	<b>1.323</b>

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### **The Corporate Plan 2016/17 – 2018/19:**

This quarterly report is fundamentally linked to delivering the priorities within the Council's Corporate Plan. Allocating limited resources to key priorities will maximise the benefits to the residents of Plymouth.

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### **Implications for Medium Term Financial Strategy and Resource Implications:**

Robust and accurate financial monitoring underpins the Council's Medium Term Financial Strategy (MTFS). The Council's Medium Term Financial Forecast is updated regularly based on on-going monitoring information, both on a local and national context. Any adverse variations from the annual budget will place pressure on the MTFS going forward and require additional savings to be generated in future years. All one-off savings achieved within 2018/19 to balance the budget will roll forward into 2019/20 creating a further pressure on next year's budget.

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### **Other Implications: e.g. Child Poverty, Community Safety, Health and Safety and Risk Management:**

The reducing revenue and capital resources across the public sector has been identified as a key risk within our Strategic Risk register. The ability to deliver spending plans is paramount to ensuring the Council can achieve its objectives to be a Pioneering, Growing, Caring and Confident City.

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### **Equality and Diversity**

This report monitors our performance against our approved budget 2018/19. As part of the budget setting process, EIA were undertaken for all areas.

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**Recommendations and Reasons for recommended action:**

1. Note the current revenue monitoring position and action plans in place to reduce/mitigate shortfalls;
2. Cabinet are asked to recommend to Council that the Capital Budget 2018 -2023 is revised to £870.007m (as shown in Table 6).

**Alternative options considered and rejected:**

None – our Financial Regulations require us to produce regular monitoring of our finance resources.

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**Published work / information:**

2018/19 Annual Budget: [2018 Annual Report](#)

**Background papers:**

Title	Part I	Part II	Exemption Paragraph Number						
			1	2	3	4	5	6	7

**Sign off:**

Fin	djn.18.19.193	Leg	lt/31929/2101	Mon Off		HR		Assets		IT		Strat Proc	
Originating SMT Member: Andrew Hardingham, SD Finance													
Has the Cabinet Member(s) agreed the contents of the report? Yes													

## DECEMBER 2018 FINANCE MONITORING

**Table 2: Revenue Monitoring Position**

Directorate	Gross Expenditure	Gross Income	2018/19 Latest Approved Budget	Forecast Outturn	Forecast Year End Variation	Movement from Month 8
	£m	£m	£m	£m	£m	£m
<b>Executive Office</b>	6.552	(0.648)	5.904	5.904	0.000	0.024
<b>Corporate Items</b>	7.136	(12.499)	(5.363)	(6.841)	(1.478)	(0.716)
<b>Finance</b>	25.441	(4.733)	20.708	20.538	(0.170)	(0.170)
<b>Corporate and Customer</b>	104.323	(90.476)	13.847	13.747	(0.100)	(0.305)
<b>People Directorate</b>	258.893	(134.039)	124.854	128.918	4.064	(0.510)
<b>Office of the Director of Public Health</b>	19.456	(19.141)	0.315	0.294	(0.021)	0.000
<b>Place Directorate</b>	79.878	(54.588)	25.290	24.318	(0.972)	0.000
<b>TOTAL</b>	<b>501.679</b>	<b>(316.124)</b>	<b>185.555</b>	<b>186.878</b>	<b>1.323</b>	<b>(1.677)</b>

**Table 3: Plymouth Integrated Fund**

Plymouth Integrated Fund	2018/19 Budget	2018/19 Forecast	Year End Overspend / (Underspend)
	£m	£m	£m
<b>New Devon CCG – Plymouth locality</b>	347.386	347.155	(0.231)
<b>Plymouth City Council *</b>	253.265	257.987	4.722
<b>TOTAL</b>	<b>600.651</b>	<b>605.142</b>	<b>4.491</b>

The financial position above for the Plymouth Integrated Fund is for the 2018/19 month 7 position, and before any risk share. \*This represents the net People Directorate budget plus the gross Public Health Commissioning budget (which is financed by a ring-fenced Department of Health Grant).

**Table 4: Key Issues and Corrective Actions**

Issue	Variation £M	Management Corrective Action
<p><b>EXECUTIVE OFFICE</b></p> <p>The department recognises the Council wide budget pressure for 2018/19 and also notes strong predicted income generation over target. Given strength in predicted income generation, focussed areas of new business development will also be pursued (e.g. school exclusions administration and at least one additional governance contract).</p>	0.000	Nil variance to report.
<p><b>EXECUTIVE OFFICE – Legal</b></p> <p>There is currently a small pressure of £0.158m due to vacancy savings target being behind schedule, and other budget pressures.</p>	0.000	Income through recharging services and capitalisation opportunities are being sought to try to offset this and as a result a balanced position is assumed.
<p><b>CORPORATE ITEMS</b></p> <p>The main budget pressure is due to the deficit in the Pension fund. The Council is also currently managing a number of public liability insurance claims. If all claims are fully paid there are insufficient funds in the reserve to meet all liabilities. At this stage if nothing else changes and based on past trends a deficit will have to be covered.</p>	(1.478)	Efforts are continuing to be made to reduce the deficit in the Pension fund. A solution is currently under discussion with colleagues at Devon County Council, the pension fund administrators. With regard to the insurance liability claims, Officers in the Claims Handling Team continue to work to mitigate these claims; to ensure that losses are minimised. There is no in-year pressure, however, in the longer term this may require a revision to the MTFS.

		<p>There is a £1.000m contribution which reflects a review of the council's balance sheet resulting in the ability to fund switch from revenue to capital but still maintain the integrity of the Balance Sheet provision. This is a "one off" transaction benefitting 2018/19 only.</p> <p>As part of the actions to reduce the current in year budget pressures, a review of the council's reserves has released £0.466m. This is a one off contribution in 2018/19.</p>
<p><b>FINANCE</b></p> <p>There are pressures totalling £0.285m in Facilities Management; due to the pay award in line with Living Wage. The provision created to meet these costs has left an unfunded element due to the staff profile. This will be addressed as part of the 2019/20 budget.</p> <p>There is also a pressure from an income target against Schools cleaning which is unlikely to be met due to schools withdrawing from this service as they move to Academies. There is a growing pressure arising from increased utility charges. A revised FM structure is being drawn up to enable the pressure to be eliminated.</p> <p>The Council is continuing to monitor the action taken by 14 local authorities' legal action against Barclays Bank in connection with their LIBOR 'rigging' and its links to the rate setting for LOBO loans, to see if it brings refinancing opportunities.</p>	<p>(0.170)</p>	<p>As previously reported a review has been underway to deliver the savings required to offset this pressure and a balanced position at year-end.</p> <p>This is being achieved through revision to some working practices, maintaining vacancies and more rigorous assessment of contract works.</p> <p>A further opportunity to reschedule LOBO debt has arisen, the benefits will realise the 2018/19 Treasury Management budget saving target.</p> <p>In response to the in year pressures a review of planned maintenance has been undertaken. By prioritising and reviewing the schedule of works a saving of £0.170m has been declared.</p>

<p>The Council is also monitoring bank rates. The market is predicting a gradual increase in the base rate over the next 2 years. The Council has profited from very low interest rates on its short term loans but any increase will result in cost increases.</p>		
<p><b>CUSTOMER and CORPORATE – Customer Services</b></p>	<p>0.000</p>	<p>There is a pressure of £0.305m because of a shortfall in Housing Benefit Subsidy. This is reviewed each month, with continued efforts to reduce the volume of housing benefits overpayments and improved debt recovery rates. Despite the ongoing work this area remains highly volatile and subject to fluctuation.</p> <p>This pressure has been offset through a review of the provision made of bad debt for housing benefits.</p>
<p><b>CUSTOMER and CORPORATE – Service Centre</b></p> <p>As outlined in the MTFS, there is a savings target against the Service Centre that remains a challenge of £0.484m.</p>	<p>0.000</p>	<p>The project team are seeking solutions to address this with the focus being on addressing the pressure in full before the end of the financial year. This is likely to be a “one off” solution that will require addressing in 2019/20.</p>
<p><b>CUSTOMER and CORPORATE – Human Resources &amp; OD</b></p>	<p>(0.100)</p>	<p>There is agreement to reduce the rate of spend on the corporately held training budget to help deliver an underspend to contribute to the wider Council finance pressure. The Service is reviewing the delivery channels to ensure “E-learning” is maximised wherever possible.</p>
<p><b>CUSTOMER and CORPORATE – Departmental</b></p>	<p>0.000</p>	<p>Nil variance to report.</p>

<p><b>CUSTOMER and CORPORATE – ICT Commissioned Service</b></p>	<p>0.000</p>	<p>There is currently a nil variance to report, although the budget remains under pressure.</p>
<p><b>PEOPLE - Children Young People and Families (CYPF)</b></p> <p>The Children Young People and Families Service are reporting a budget pressure of £4.064m at month 9</p> <p>The changes are as follows:</p> <ul style="list-style-type: none"> <li>• The assumption on minimising the pressure through a reduction in LAC has been removed £0.358m. It should be noted that the majority of the young people discharged are to other permanent arrangements such as Special Guardianship Orders, Child Arrangement Orders and Care Leavers that often require ongoing financial support albeit at a lower rate. The expected saving have been outweighed by the additional cost of new placements coming online as most of these packages have come in at a higher rate.</li> <li>• The assumption for placements to stepdown has been adjusted down by £0.483m from (£0.670m) to (£0.187m) in line with savings already achieved and a review of the cohort of children who are likely to stepdown by year end. The service have realised savings of £1.471m in the first nine months through step down and step out of placements.</li> <li>• However, the joint funding assumption with regard to health contribution for young people’s placements has</li> </ul>	<p>4.064</p>	<p>The following actions are in place to address the budget position.</p> <ul style="list-style-type: none"> <li>• Looked After Children - only one point of contact for all new entrants;</li> <li>• Fortnightly placement review to ensure step down of high cost placements</li> <li>• Review of staying put arrangements and financial remuneration;</li> <li>• Maximise contribution from partners including Health and Education .</li> <li>• Maximise local residential placements to avoid higher out of area costs.</li> </ul> <p>Ongoing work continues, all placements are reviewed regularly in order to reduce the pressure on cost and volume where appropriate.</p> <p>Commissioning arrangements to increase the supply of local placements continues. The Peninsula residential framework tender has just closed, with 29 bidders. A contract award report will be presented to Cabinet in December. The Plymouth Caring in Partnership residential block contract continues to be developed – 3 beds have been added to the contract since March 2018, with a new solo home currently being registered. The Peninsula fostering contract began on 1<sup>st</sup> April 2018 and is embedding, with a wider group of providers engaged.</p> <p>£1.0m of additional partner funding has been allocated in month 9 to offset</p>



<p>increased from (£0.304m) to (£0.404m) an increase of (£0.100m).</p> <ul style="list-style-type: none"> <li>• Additional actions equating to (£0.500m) have been put in place to mitigate the above with robust plans to deliver by year end.</li> <li>• Placements cost and volume overall have increased by £0.210m within the month this can be attributed mainly to two high cost placements one of which was extended due to the court of protection.</li> <li>• Business as usual £0.079 legal agents costs for court work.</li> </ul> <p>The cost of the care is particularly high due to the level of support needed to keep young people safe, such as specialist residential care placements with high levels of staffing. A number of very costly care packages are the result of Court of Protection orders that place a duty on the Council to provide specialist care.</p> <p>This increasing financial demand on Children’s Services is not just a local issue, but is seen nationally and is a culmination of rising demand, complexity of care, rising costs and the availability of suitable placements. Robust plans are in place to deliver £4.655m savings this year, delivering over £3.000m to date, although the Service has identified a savings plan £1.647m that will not be achieved this year.</p>		<p>part of the underlying additional placement costs</p>
<p><b>PEOPLE - Strategic Cooperative Commissioning</b></p> <p>The Strategic Commissioning service is forecasting to come in on budget at year end. This is a favourable movement of</p>	<p>0.000</p>	<p>Weekly dashboards are used to inform the service of all client numbers and</p>

<p>(£0.101m) from month 7, although reviews are still being carried out on the care packages to reduce costs where appropriate, especially around residential and &amp; care and supported living.</p> <p>As part of the MTFs for 2018/19, Strategic Commissioning have assumed that savings of £2.546m (in order to contribute to the £2.914m People directorate target) will be achieved, as well as £2.248m of savings brought forward from 2017/18 that were realised from one off savings and need to be achieved in this financial year. In 2018/19, over £2m of the savings have been achieved through one-offs.</p>		<p>costs with a fortnightly Budget Containment meeting in place with Livewell and CCG colleagues, which oversees a Budget Recovery Plan. Key measures include an enhanced Scheme of Delegation and Client Reviews</p>
<p><b>PEOPLE – Education Participation and Skills</b></p> <p>Education, Participation and Skills budget is forecast to balance to budget at year end. As part of the MTFs for 2018/19, Education Participation and Skills is expected to make savings of over £0.699m as well as £0.687m of savings brought forward from 2017/18 that were realised from one off savings.</p>	<p>0.000</p>	<p>The majority of savings for 2018/19 are one-off in nature resulting from line-by-line examination of all budget areas. The main contributor to the 2018/19 savings is from the SEND package review with additional efficiencies within the school improvement budget.</p>
<p><b>PEOPLE – Community Connections</b></p> <p>Community Connections is reporting a balanced budget at Month 9, a favourable variation of (£0.026m) from month 8.</p> <p>Average B &amp; B numbers for April to December have reduced</p>	<p>0.000</p>	<p>Action is still ongoing to limit the overall cost pressure through lower placements and prevention work, as well as capitalisation of equipment that will help to bring spend back to budget.</p>

<p>from 53 to 52 placements per night, although there was a reduction in Housing Benefit income claimed at the start of the year due to the change across to the universal credit system.</p>		
<p><b>People Management &amp; Support</b></p> <p>The People Management &amp; Support budget is forecast to balance to budget at year end, as per the reporting in previous months.</p>	<p>0.000</p>	
<p><b>Office of the Director of Public Health</b></p> <p>The budget for the Office of the Director of Public Health (ODPH) is forecasting to come in under budget for 2018/19 no change in the month.</p> <p>The budget is made up of the grant funded Public Health, Public Protection Service and Bereavement Services, of which the grant funded section of Public Health forms part of the Integrated Fund.</p> <p>There has been a reduction in the Public Health grant received in 2018/19 of £0.405m from 2017/18, which will be contained by a variety of management actions, mainly around the contracts that are held within the department.</p> <p>The Public Protection service, funded from RSG and other income streams, are showing a forecasted saving of</p>	<p>(0.021)</p>	

<p>(£0.021 m) following budgets being scrutinised for all possible savings. We are working across the functions of the directorate, and with colleagues in the integrated fund, to identify a number of areas where possible further savings can be made.</p> <p>The Bereavement Service is showing an increase in the numbers of cremations budgeted for at this point in the year, although any surpluses from this service are ring-fenced and cannot be counted towards any favourable variations for the Directorate.</p>		
<p><b>PLACE – Strategic Planning &amp; Infrastructure</b></p> <p>The Service Management Team continues to proactively monitor the overall departmental budget and have delivered all of the agreed 2018/2019 Budget Review actions. In response to the projected council overspend and need for all services to find additional savings and respond to the work of the Budget Management Group, additional management actions were undertaken.</p> <p>Despite the downturn in planning application and development related income of £0.113m, which appears to be directly linked to the uncertainty connected with Brexit, the department has taken corrective action on other budget areas to mitigate £0.058m of this within the month. This has resulted in a £0.055m adverse change in position and will continue to explore further opportunities during the last quarter.</p> <p>In response to a request from CMT for all services to review</p>	<p>(0.496)</p>	

<p>their current reserve status, SP&amp;I identified a one off sum of £0.150m to offset existing Place pressures. SP&amp;I have also identified income opportunities of £0.063m from the PHDP and £0.096m from reserves.</p> <p>Savings have also been achieved through a later implementation of the departmental restructure, the transfer of three posts to the new Joint Local Plan team which will be jointly funded with South Hams and West Devon councils, and ceasing or re-programming planned IT investments and other operational planned spending.</p> <p>The department also continues to manage a number of pressures within the overall approved budget.</p>		
<p><b>PLACE - Management Support</b> Savings have been made across all 3 service areas to offset the overspend relating to the legacy target and GAME staffing pressure.</p>	0.352	
<p><b>PLACE - Economic Development</b> Income generation from Asset Investment Fund acquisitions have enabled a series of spend pressures within Economic Development to be met, including the cost of the events programme. ED have undertaken a thorough review of all budgets in 18/19 and have identified further savings due to the accelerated purchase of a future acquisition, further capitalisation of salaries, and a reduction in bad debt provision and reserves.</p>	(0.671)	

<p><b>PLACE – GAME</b></p> <p>The New Homes Bonus target has already been achieved for 18/19.</p>	<p>0.000</p>	
<p><b>PLACE - Street Services</b></p> <p><b>Street Scene &amp; Waste services:</b> Street Scene &amp; Waste are currently reporting an adverse position of 0.228m – this is due to a reduction in new income, awaiting a new deal for the Refuse Transfer Station of £0.220m and various small underspends.</p> <p><b>Fleet and Garage:</b> Fleet &amp; Garage is reporting a small pressure due to the requirement to purchase new Health &amp; Safety equipment, and the need to bring in an external workshop manager. This pressure is in the Fleet account, whereas the Garage is forecast to come in on budget.</p> <p><b>Highways and Car Parking:</b> Highways and parking are reporting a £0.394m underspend due to current salary vacancies and a review of service requirements in 18/19, which have more than covered a pressure arising from emergency electrical works at boathouses on Commercial Wharf.</p>	<p>0.228</p> <p>0.008</p> <p>(0.394)</p>	<p>As part of the Street Services Improvement plan; we will examine and bring forward options relating to Fleet &amp; Garage and Trade Waste options by February 19 to maximise income and reasonably contain costs whilst recognising the need to deliver high quality services.</p>
<p><b>TOTAL</b></p>	<p><b>1.323</b></p>	

**Recommendation**

It is recommended that Cabinet note the current monitoring position and endorse the recovery action plans that are now in place and continue to work with Directors to achieve a balanced budget by the end of the year.

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## **VIREMENTS**

Agreed departmental changes as per the Organisation Design Report dated 19 November 2018 have been actioned, as a result there are no virements that need approval.

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## **CAPITAL BUDGET - 2018-2023**

The latest capital budget as at 30 September 2018 is £581.296m and this was approved by Council on 19 November 2018.

The capital budget has been adjusted to take into account some of the changes to the capital programme and adjustments to the priority list assumptions and income assumptions shown in table 5.

The five year capital budget 2018-2023 is currently forecasted at £870.007m. This is set out in table 6.

**Table 5: Movement in Capital Budget**

Description	£m
Latest Approved Budget 2018-23	581.296
Increase in income assumptions for the Asset Investment Fund	150.000
Potential grant from Transforming Cities Fund	107.000
Other changes	31.711
<b>Total Revised Capital Budget for Approval (2018-2023)</b>	<b>870.007</b>

**Table 6: Current Capital Resources**

The Capital budget consists of the following elements:

Description	£m
Capital Programme	355.780
Income Assumptions *	514.227
<b>Total Revised Capital Budget for Approval (2018-2023)</b>	<b>870.007</b>

\* Estimate of income to be received to finance future capital projects

Within the approved budget (representing forecast resources), the Capital Programme represents projects that have been approved by the City Council Investment Board (CCIB). Project officers prepare detailed business cases and present them to the board and if approved the CCIB recommends them to the Leader for approval. Once the executive decision has been signed by the leader the projects are added to the Capital Programme for delivery.

Tables 7 and 8 below shows the revised capital programme for the period 2018-2023, as at the end of December 2018. Appendix I shows a detailed breakdown of the Capital Programme.

## Revised Capital Programme

**Table 7: Capital Programme by Delivery Outcome**

Primary Outcome of Projects	£m
Securing Growth in the City Centre/Waterfront	27.839
Securing Growth in Derriford and the Northern Corridor	73.089
Securing Growth in the Eastern Corridor	8.254
Delivering More/Better Housing	5.244
Ensuring Essential City Infrastructure	24.083
Improving Neighbourhoods and Community Infrastructure	9.949
Ensuring Good Quality School Places	3.938
Growing the Economy	2.290
Delivering Oceansgate	18.264
Connecting the City	27.558
Celebrating Mayflower	6.372
Delivering The Box	29.151
Transforming Services	119.749
<b>Total</b>	<b>355.780</b>

**Table 8: Capital Programme by Directorate**

Directorate	2018/19	2019/20	2020/21	2021/22	2022/23	Total
	£m	£m	£m	£m	£m	£m
Transformation & change	4.711	5.671	0.210	-	-	<b>10.592</b>
People	7.578	1.951	0.173	0.172	0.172	<b>10.046</b>
Place	133.253	116.621	59.182	12.296	2.000	<b>323.352</b>
Public Health	1.173	5.773	4.844	-	-	<b>11.790</b>
<b>Total</b>	<b>146.715</b>	<b>130.016</b>	<b>64.409</b>	<b>12.468</b>	<b>2.172</b>	<b>355.780</b>

### Recommendation

Council approve that the Capital Budget 2018-2023 is revised to £870.007m (as shown in Table 6)

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## Appendix I: Detailed Breakdown of the Capital Programme

Approved Capital Programme	2017/18	2018/19	2019/20	2020/21	2021/22	Total
	£000	£000	£000	£000	£000	£000
<b>Celebrating Mayflower</b>						
Mayflower 400 - Public Realm Improvements	120	964	-	-	-	1,084
Mayflower 400 – Public Realm Enabling	794	2,010	512	-	-	3,316
Mayflower 400 - Elizabethan House	250	814	398	-	-	1,462
Mayflower 400 - Monument	-	310	-	-	-	310
Mayflower 400 - Waterfront Event Infrastructure	10	190	-	-	-	200
<b>Total Celebrating Mayflower</b>	<b>1,174</b>	<b>4,288</b>	<b>910</b>	<b>0</b>	<b>0</b>	<b>6,372</b>
<b>Connecting the City</b>						
Mayflower Coach Station	-	20	-	-	-	20
Electric Car Charge Points	8	-	-	-	-	8
Cot Hill Bridge	20	735	25	-	-	780
Plymouth Rail Station Regeneration	821	14,925	10,982	22	-	26,750
<b>Total Connecting the City</b>	<b>849</b>	<b>15,680</b>	<b>11,007</b>	<b>22</b>	<b>0</b>	<b>27,558</b>
<b>Delivering More/Better Housing</b>						
Self Build Housing Sites	74	115	-	-	-	189
Former Whitleigh Community Centre	154	-	-	-	-	154
North Prospect Phase 5	-	950	-	-	-	950
Bath Street	226	100	1,733	-	-	2,059
Plan for Homes	472	260	-	-	-	732
Demolitions for Housing	472	-	-	-	-	472
Extra Care Housing Support Millbay	-	450	-	-	-	450
How Street Specialist Housing Programme	-	238	-	-	-	238
<b>Total Delivering More/Better Housing</b>	<b>1,398</b>	<b>2,113</b>	<b>1,733</b>	<b>0</b>	<b>0</b>	<b>5,244</b>
<b>Delivering Oceansgate</b>						
Oceansgate Remediation/separation works	2,037	-	-	-	-	2,037
Oceansgate Phase 1 Direct Development	502	141	-	-	-	643
Oceansgate Phase 2 Direct Development	1,015	8,599	4,731	-	-	14,345
Oceansgate Phase 2 Infrastructure	1,239	-	-	-	-	1,239
<b>Total Delivering Oceansgate</b>	<b>4,793</b>	<b>8,740</b>	<b>4,731</b>	<b>-</b>	<b>-</b>	<b>18,264</b>
<b>Delivering The Box</b>						
The Box	12,790	15,333	1,028	-	-	29,151
<b>Total Delivering The Box</b>	<b>12,790</b>	<b>15,333</b>	<b>1,028</b>	<b>-</b>	<b>-</b>	<b>29,151</b>
<b>Ensuring Essential City Infrastructure</b>						
King George V Pedestrian and Walking Cycle	40	250	-	-	-	290

Route						
Bus Punctuality improvement plan (BPIP)	14	-	-	-	-	14
Prince Maurice Road Junction Improvements	120	-	-	-	-	120
S106 Transport Projects	32	673	-	-	-	705
Derriford Community Park	82	91	-	-	-	173
European Marine Sites - Recreational Behaviour Changing Measures	10	40	55	-	-	105
Glenside GP Surgery	83	-	-	-	-	83
Home Energy	166	80	80	60	-	386
Warm Homes	250	388	-	-	-	638
Civic Centre District Energy	97	689	-	-	-	786
Development Funding	-	500	-	-	-	500
Capitalised Maintenance Schemes	6,350	5,394	2,000	2,000	2,000	17,744
Local Safety Schemes	190	103	-	-	-	293
Living Streets	177	19	-	-	-	196
Keep Plymouth Moving	145	370	-	-	-	515
Visitor Signage	86	-	-	-	-	86
Flood defence Works	39	-	-	-	-	39
West Hoe Pier	5	78	-	-	-	83
Mount Edgcombe Projects	805	522	-	-	-	1,327
<b>Total Ensuring Essential City Infrastructure</b>	<b>8,691</b>	<b>9,197</b>	<b>2,135</b>	<b>2,060</b>	<b>2,000</b>	<b>24,083</b>
<b>Ensuring Good Quality School Places</b>						
Pennycross Basic Need	22	-	-	-	-	22
Pomphlett Basic Need	1,657	700	-	-	-	2,357
Oreston Academy Basic Need	10	-	-	-	-	10
Yealmpstone Farm Primary School Basic Need	1,500	-	-	-	-	1,500
Woodford Primary School - Decking	49	-	-	-	-	49
<b>Total Ensuring Good Quality School Places</b>	<b>3,238</b>	<b>700</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3,938</b>
<b>Growing the Economy</b>						
Social Enterprise Fund	338	239	-	-	-	577
Langage Development Phase 2	1,683	-	-	-	-	1,683
39 Tavistock Place	-	-	30	-	-	30
<b>Total Growing the Economy</b>	<b>2,021</b>	<b>239</b>	<b>30</b>	<b>-</b>	<b>-</b>	<b>2,290</b>
<b>Improving neighbourhoods and delivering community infrastructure / facilities</b>						
Barne Barton general amenity improvements	-	-	164	-	-	164
Active Neighbourhoods	64	25	-	-	-	89
Infrastructure Works at Honicknowle	-	26	-	-	-	26
Derriford Community Park	292	301	-	-	-	593
Play Pitch Projects	332	715	-	-	-	1,047
Central Park Improvements & Sports Plateau	2,810	2,246	-	-	-	5,056

Improving Outdoor Play	345	741	-	-	-	1,086
Dunstone Woods	-	13	-	-	-	13
Manadon Play Pitches	1,555	-	-	-	-	1,555
Plympton Swimming Pool	70	-	-	-	-	70
Children Centres	-	250	-	-	-	250
<b>Total Improving neighbourhoods and delivering community infrastructure / facilities</b>	<b>5,468</b>	<b>4,317</b>	<b>164</b>	<b>0</b>	<b>0</b>	<b>9,949</b>
<b>Securing Growth in Derriford and Northern Corridor</b>						
Forder Valley Link Road- Development Costs	4,520	9,721	26,011	10,046	-	50,298
Forder Valley Interchange	512	5,647	2,648	-	-	8,807
Derriford Transport scheme - Derriford Roundabout / William Prance Road	1,777	-	-	-	-	1,777
Sendalls Way Junction Improvements	300	-	-	-	-	300
Charlton Road	444	350	-	-	-	794
Northern Corridor Junction Improvements	1,580	-	-	-	-	1,580
Purchase of Properties in the North of Plymouth	1,100	875	-	40	-	2,015
Morlaix Drive Access Improvements	466	3,260	1,000	-	-	4,726
Northern Corridor Strategic Cycle Network	333	2,209	-	-	-	2,542
Woolwell to the George	218	32	-	-	-	250
<b>Total Securing Growth in Derriford and Northern Corridor</b>	<b>11,250</b>	<b>22,094</b>	<b>29,659</b>	<b>10,086</b>	<b>0</b>	<b>73,089</b>
<b>Securing Growth in the City Centre and Waterfront</b>						
Devonport Market High Tech 'Play Market'	200	1,775	-	-	-	1,975
Charles Cross	1,777	5,298	-	-	-	7,075
Public Realm Schemes	295	11,121	-	-	-	11,416
Millbay Boulevard & Associated Works	2,811	2,750	-	-	-	5,561
Cobourg House	248	-	-	-	-	248
Quality Hotel	10	308	-	-	-	318
Colin Campbell Court	234	369	371	-	-	974
Plymouth City Market Major Refurbishment	32	-	-	-	-	32
City Centre Shop Fronts Grant Scheme	64	176	-	-	-	240
<b>Total Securing Growth in the City Centre and Waterfront</b>	<b>5,671</b>	<b>21,797</b>	<b>371</b>	<b>0</b>	<b>0</b>	<b>27,839</b>
<b>Securing Growth in the Eastern Corridor</b>						
Eastern Corridor Junction Improvements	1,000	3,526	-	-	-	4,526
Eastern Corridor Strategic Cycle Network	727	1,057	1,435	-	-	3,219
A379 Pomphlett to The Ride	-	150	240	120	-	510
<b>Total Securing Growth in the Eastern Corridor</b>	<b>1,727</b>	<b>4,733</b>	<b>1,675</b>	<b>120</b>	<b>0</b>	<b>8,255</b>
<b>Transforming Services</b>						

Street lighting bulb replacement	86	-	-	-	-	86
Street Services Information Management System	380	10	-	-	-	390
Highways Information Management System	15	-	-	-	-	15
Fleet Replacement Programme	420	352	-	-	-	772
Chelson Meadow Closure & Leachate Plant Upgrade	259	-	-	-	-	259
Asset Investment Fund	77,055	8,666	5,740	8	-	91,469
Highway Works at the Former Seaton Barrack site	661	-	-	-	-	661
Barbican Footbridge	169	-	-	-	-	169
Disabled Facilities (incl Care & Repair works)	2,299	-	-	-	-	2,299
Schools Condition Works	3	-	-	-	-	3
Bayview Electrical Works	44	-	-	-	-	44
SEN Access and Safeguarding	12	-	-	-	-	12
Schools Devolved Formula & Projects	350	313	172	172	172	1,179
St Budeaux Library	241	304	-	-	-	545
ICT	2,103	4,255	210	-	-	6,568
Corporate Asset Maintenance	439	318	-	-	-	757
Other Corporate Property	1,225	749	-	-	-	1,974
Transformation Accommodation	611	-	-	-	-	611
Boiler Replacement Programme for Council Properties	100	45	-	-	-	145
Bereavement Infrastructure	1,173	5,773	4,844	-	-	11,790
<b>Total Transforming Services</b>	<b>87,645</b>	<b>20,785</b>	<b>10,966</b>	<b>180</b>	<b>172</b>	<b>119,748</b>
<b>TOTAL CAPITAL PROGRAMME</b>	<b>146,715</b>	<b>130,016</b>	<b>64,409</b>	<b>12,468</b>	<b>2,172</b>	<b>355,780</b>
<b>Forecast future income streams</b>	<b>18,406</b>	<b>111,254</b>	<b>139,714</b>	<b>182,779</b>	<b>62,074</b>	<b>514,227</b>
<b>GRAND TOTAL</b>	<b>165,121</b>	<b>241,270</b>	<b>204,123</b>	<b>195,247</b>	<b>64,246</b>	<b>870,007</b>